



# **AYSO Standard Policies & Protocols**

---

---

---

# Contents

<b>AYSO Standard Policies and Protocols</b>	<b>1</b>
<b>Article One: Introduction and Purpose</b>	<b>1</b>
<b>Article Two: Mission</b>	<b>2</b>
<b>Article Three: Corporate Governance</b>	<b>2</b>
<b>Article Four: Duties and Responsibilities of the Region</b>	<b>2</b>
<b>Article Five: Membership in the Region</b>	<b>3</b>
<b>Article Six: Management of the Region</b>	<b>4</b>
A. Regional Commissioner and Regional Board Member Composition	4
B. Duties and Responsibilities of Mandatory Regional Board Positions	5
C. Meetings	7
D. Voting and Veto Powers	7
E. Regional Commissioner Initial Appointment/Reappointment/Replacement	7
F. Regional Board Member Selection and Appointment	8
G. Voluntary Service and Conflict of Interest	8
<b>Article Seven: Program Vision and Administration</b>	<b>9</b>
A. Representative Visionary Requirements	9
B. Operational Expectations	9
C. Best Practices and “How-To’s”	10
<b>I. Article Eight: Financial Banking and Related Matters</b>	<b>10</b>
<b>Article Nine: Dispute Resolution and Due Process</b>	<b>11</b>
<b>Article Ten: Regional Amendments to Standard Regional Policies and Protocols</b>	<b>12</b>
A. Adoption of AYSO Standard Regional Policies & Protocols	12
B. Amendment to the AYSO Standard Regional Policies & Procedures	12
C. Publication of P&Ps and Addendums	13
<b>AYSO Standard Regional Policies &amp; Protocols - Attachments</b>	<b>13</b>
A. SR P&Ps Addendum Form	13
B. Additional Region Policies and Guidelines	15



# AYSO Standard Policies and Protocols

## Article One: Introduction and Purpose

---

Welcome to the heart of the American Youth Soccer Organization – its Region.

The AYSO Region is where “the beautiful game of soccer” meets the children of our cities, townships and counties and in the process educates and develops our Nation’s young people through AYSO’s six philosophies of Everyone Plays®, Balanced Teams, Open Registration, Positive Coaching, Good Sportsmanship and Player Development. (See AYSO National Bylaws, Section 1.01 and Article Two of these Standard Regional Policies and Protocols.)

These Standard Regional Policies & Protocols<sup>1</sup> (P&Ps) have been established as a Governing Document by the National Board of Directors (NBOD) pursuant to the authority granted in Article One, Section 1.03(a)(6) and (11) of the AYSO National Bylaws and in support of AYSO's other Governing Documents (Articles of Incorporation, National Bylaws, National Policy Statements and National Rules & Regulations).<sup>2</sup> They are designed to inform the Regional Leadership (Regional Commissioner and Regional Board Members) about how an AYSO Region must be administered, and to assure a successful and rewarding experience by our AYSO volunteers, players and families.

Pursuant to Bylaw 1.04(l) and NPS 6.1, the Region has the responsibility to operate in accordance with these P&Ps unless the Region has obtained permission from the NBOD or its delegate to vary from these requirements, through the addendum process set forth in Article Ten of these P&Ps. Any such variation must also comply with any Rules & Regulations appropriately adopted by the Region’s Area Director and/or Section Director, pursuant to Bylaw 8.03. To the extent that there may be any contradiction or conflict between these P&Ps, including any approved Addendum thereto and other AYSO Governing Documents, the other AYSO Governing Documents will prevail.<sup>3</sup>

While these P&Ps are intended to advise AYSO's local leaders about what is required to operate a Region, suggested "Best Practices" about how to operate a successful Region can be found within the AYSO Reference Book Chapter 8.

Finally, know that you are not alone; Your NBOD, Section and Area Directors and the AYSO National Office Staff stand ready to support you and all who you serve. So, if you have questions, just ask!

---

<sup>1</sup> These Standard Regional Policies & Protocols are abbreviated and referred to as the P&Ps.

<sup>2</sup> References to some of AYSO's Governing Documents have been abbreviated for ease of use, as follows; AYSO National Bylaws = Bylaws; AYSO National Rules & Regulations = R&Rs; and AYSO National Policy Statements = NPS.

<sup>3</sup> All of AYSO's Governing Documents, including these P&Ps, are available on-line at [www.ayso.org](http://www.ayso.org).

---

## Article Two: Mission

---

The AYSO Mission is to develop and deliver quality youth soccer programs which promote a fun, family environment based on the AYSO philosophies:

**Everyone Plays®** - Our goal is for kids to play soccer—so we mandate that every player on every team must play at least half of every game.

**Balanced Teams** - Each year we form new teams as evenly balanced as possible—because it is fair and more fun when teams of equal ability play.

**Open Registration** - Our program is open to all children who want to register and play soccer. Interest and enthusiasm are the only criteria for playing.

**Positive Coaching** - Encouragement of player effort provides for greater enjoyment by the players and ultimately leads to better-skilled and better-motivated players.

**Good Sportsmanship** - We strive to create a safe, fair, fun and positive environment based on mutual respect, rather than a win-at-all-costs attitude, and our program is designed to instill good sportsmanship in every facet of AYSO.

**Player Development** - We believe that all players should be able to develop their soccer skills and knowledge to the best of their abilities, both individually and as members of a team, in order to maximize their enjoyment of the game.

(See Bylaw 1.01 and Reference Book, Chapter 5, AYSO Fundamentals.)

---

## Article Three: Corporate Governance

---

AYSO is a single California corporation. Each Region is a part of that corporate entity and, as such, the assets and liabilities of the Region belong to the Corporation. Similarly, it is possible for the conduct of a Regional Board Member to impose legal obligations upon AYSO. Consequently, all material contracts in excess of one year duration, including proposed leases of fields or property must be reviewed and approved by the NBOD or its delegate and prior to their execution.

Since we are one corporation, no AYSO volunteer may file a lawsuit in the name of AYSO without the prior written approval of the National Office and any claim/lawsuit against an AYSO Region or Executive or Participating Member must be immediately reported to the National Office. Finally, AYSO takes great pride in its brand identity and in the trademarks, logos and other items of Intellectual Property it has developed over the years. (See NPS 1.1 for the requirements and proper use of trade name, trademark and logos.)

(See Bylaws 1.03, 1.04(p), and 9.02; NPS 1.1, 1.3, 3.5, 3.6, 3.11, 4.5, 5.3; and the Reference Book, Chapter 8.)

---

## Article Four: Duties and Responsibilities of the Region

---

The obligations required of every AYSO Region are set out in AYSO's Governing Documents. The most significant of those are:

- A. To operate and offer quality youth soccer programs, which promote a safe, fair, fun and positive environment that complies in spirit and letter with the Bylaws, NPS, R&Rs, and Philosophies of the Organization. (See Reference Book, Chapter 5, AYSO Fundamentals.)

- B. To nominate a Regional Commissioner (hereinafter “RC”) and to nominate and appoint, at a minimum, a Treasurer, Risk Manager/Safety Director, Coach Administrator, Referee Administrator, Registrar and Child And Volunteer Protection Advocate. (See Article Six, Paragraphs E and F.)
- C. To register all players, coaches, referees, administrators and other volunteers prior to the commencement of the season and, as applicable, throughout the season, in accordance with the registration procedures of the Organization;

Please note that the failure of a Region to properly register a player or volunteer on a timely basis presents significant risk management and insurance issues that could result in severe sanctions, including but not limited to, revocation of the Region’s charter, removal of the RC, and/or holding the Region responsible for payments under the Soccer Accident Insurance program.

(See Bylaws 1.04(c) and 1.04(t) and NPS 3.7 for a discussion of the registration and application requirements and procedures for the registration of volunteers and players.)

- D. To comply with the Volunteer Protection Act of 1997 by ensuring that all volunteers: are trained and certified; are given a position description, preferably in writing; and know and perform their duties consistent with AYSO’s Governing Documents. (See Reference Book, Chapter 9, Safe Haven, for a discussion of the Federal Volunteer Protection Act of 1997 and the requirements for a volunteer to obtain the legal protections it affords, and Chapter 15, for a listing of approved AYSO Position Descriptions.)
- E. To assign players and coaches to assure proper balance of teams within each age division within the Region or within a reasonable geographical part thereof; (See Bylaw 1.04(d).)
- F. To ensure the financial integrity of the Organization by complying with the obligations established by Bylaw 1.04(l) and (m), including, but not limited to, the timely payment of all National Player Registration Fees in accordance with the registration requirements and procedures of the Organization. (See Article Eight, Financial Banking and Related Matters, of these P&Ps.);
- G. To comply with the Soccer Accident Insurance (SAI) plan and to submit insurance claims according to current procedures; (See Bylaw 1.04(o) and [www.AYSO.org](http://www.AYSO.org), Volunteers/Insurance.)
- H. To educate and inform its members that AYSO is a mandated reporter in many states and that most states ask that any adult who knows or suspects child abuse or neglect, file a good faith report. (See Reference Book, Chapter 9, Safe Haven Guidelines, Child Abuse and Neglect for a partial listing of various state’s child abuse reporting agencies. Please contact the Safe Haven Department of the AYSO National Office with any questions.);
- I. To contact the National Office if it believes that events in their community, even those not related to AYSO or youth sports, may create heightened sensitivity with respect to AYSO, its programs or its reputation; and
- J. To comply with the requirements set out with NPS 2.5 and all directions provided by the National Office whenever a Region is considering paying for services to be rendered. (See Paying for Services on the AYSO website at [www.ayso.org](http://www.ayso.org) and also Article Six, Paragraph G of these P&Ps.)

(See Bylaw 1.04.)

---

## **Article Five: Membership in the Region**

---

- A. There are three categories of members in AYSO: Executive Members, Participating Members and Honorary Members:

- **EXECUTIVE MEMBERS:** Every RC of a Chartered Region is an Executive Member. While RCs of Pilot Regions generally have most of the rights and responsibilities of their peers in Chartered Regions, they are not Executive Members and, therefore, do not have the right to vote, including at the National Annual General Meeting or in connection with the nomination of an Area Director. (See Bylaws 1.05, 1.06, and 7.02.)
- **PARTICIPATING MEMBERS:** All properly registered and accepted players and volunteers (except for RCs) within the Region are Participating Members.
- **HONORARY MEMBERS:** An Honorary Member is someone who has rendered outstanding or extraordinary service to the Organization, as recognized by the NBOD.

(See Bylaws 3.03, 3.04 and 3.02, respectively and AYSO Hall Of Fame Nominations on the AYSO website, [www.AYSO.org](http://www.AYSO.org), for nominating procedures for National recognition and for establishing local "halls of fame".)

- B. The names, addresses and telephone number of all members of the Region, as well as the information contained in any Executive Member directory or any AYSO database are private and confidential. Such information and mailing lists or access to any AYSO database may not be disclosed or distributed to anyone, including any vendor or sponsor, without the prior written approval of the National Executive Director. (See NPS 1.2.)

## Article Six: Management of the Region

---

The management of an AYSO Region requires conduct consistent with AYSO's Governing Documents and discretionary decisions that a Region believes are necessary to operate a successful AYSO program in that Region's unique environment. In AYSO's Governing Documents, words such as "required", "shall" and "shall not" describe mandatory acts. Words such as "may", "could", and "might" refer to decisions or acts considered to be discretionary. (For a discussion of recommended/discretionary "Best Practices" in the management of a Region, please see the Reference Book, Chapter 8.)

The following is a list of some of the more significant Regional Board management obligations.

### A. Regional Commissioner and Regional Board Member Composition

1. Upon creation of the Region by the NBOD, the RC shall appoint the initial Regional Board to serve until the first scheduled Regional Board meeting, at which time nominations for board positions will take place, subject to appointment by the RC.
2. The Regional Board shall, at a minimum, consist of the RC, the Regional Treasurer, Regional Risk Manager/Safety Director, Regional Coach Administrator, Regional Referee Administrator, Regional Registrar and Regional Child and Volunteer Protection Advocate, all of whom are voting members. With the approval of the Regional Board, one person may serve in more than one position with the exception of the RC who cannot also serve as Regional Treasurer. In any case, where a Regional Board Member serves in more than one voting position, there is only one vote per person, not one vote per position. (See Bylaw 1.04 (n).)
3. The RC, in consultation with the Regional Board, may create such other voting or non-voting Board Members or other staff positions, as deemed desirable. Unless specifically noted to be a non-voting Board Member, as required pursuant to the Addendum procedures set out within Article Ten of these P&Ps, all Regional Board Members will be deemed to be voting Board Members. The duties and responsibilities of these other positions shall be approved by the RC.



4. All members of the Regional Board understand that they owe a duty of loyalty to AYSO and by accepting appointment to the Regional Board agree to be bound by AYSO's Governing Documents.
5. All voting Regional Board Members must have reached the age of majority (adults), as defined by the State in which they reside, whereas youth volunteers may serve as non-voting Regional Board Members. (See NPS 2.15.)
6. Regional Board Members serve a one year terms, or until the next annual meeting of the Regional Board.
7. Any Regional Board Member, other than the RC, may be suspended, limited in activities or removed, in accordance with the Dispute Resolution procedures approved by the NBOD. (See Article Nine of these P&Ps, Dispute Resolution and Due Process for non-executive members.)

**B. Duties and Responsibilities of Mandatory Regional Board Positions**

A brief overview of the duties and responsibilities of the seven mandatory Regional Board positions follows:

**1. Regional Commissioner (“RC”)**

- a) The RC, with the support and assistance of the Regional Board, shall have the responsibility and authority to conduct the day-to-day business affairs of the Region; guide the development of its future; and assure its compliance with AYSO’s Governing Documents. (See Bylaw 7.03.)
- b) The RC’s initial term of service shall be as appointed by the NBOD and the RC may serve multiple terms so long as he or she is nominated by the Regional Board and approved by the Area Director and/or Section Director and appointed by the NBOD. It is the responsibility of the RC to ensure that his/her term of appointment does not expire. If the term does expire, all eAYSO access rights previously granted to the RC will be revoked and the RC will no longer have the rights and privileges of an Executive Member including, but not limited to, the right to vote at an NAGM or in connection with the nomination of an Area Director. These limitations will remain in place until such time as the RC’s application for reappointment, if any, is approved by the NBOD. (See Bylaw 7.05 and NPS 4.6; see also Policy for Access Rights.
- c) The RC, in concert with the Regional Treasurer, shall insure that all fees collected and monies disbursed are done so in a fiscally responsible manner as described in Bylaw 1.04(m). (See Reference Book, Chapter 15, RC Job Description.)
- d) The RC, or his or her delegated Member of the Regional Board, shall preside at all Regional Board meetings. (See Reference Book, Chapter 15, RC Job Description)
- e) The RC shall maintain close liaison with the Area and Section Directors. (See Bylaw 7.03.)
- f) The RC shall act in all ways to avoid even the appearance of a conflict of interest. (See NPS, Article Five “Standards of Conduct and Conflict of Interest”.)
- g) The RC may be suspended by the Area Director or the Section Director and suspended or removed by the NBOD in accordance with the Bylaws. (See Bylaw 7.03.)

**2. Regional Treasurer**

The AYSO volunteer position of Regional Treasurer shall have custody of all funds and securities, evidence of indebtedness and other valuable documents, and shall deposit funds and securities in the name and to the credit of the Region in a bank or depository. The

Treasurer shall comply with AYSO's Governing Documents, including but not be limited to the following obligations: the preparation and maintenance of the Region's financial statements and their dissemination to the Region's participants and the National Office, the timely payment of all National Player Registration Fees, the full participation of the Region in the National Accounting Program, including NAP Online, the AYSO Policy on the Reimbursement of Expenses Incurred by the Region's Members, proper bank account maintenance and, AYSO's Player Refund Policy. (See Bylaws 1.04(l) and (m); NPS 3.1, 3.2, 3.9 and 3.10; and the AYSO Treasurer Manual, Accounts Receivable Section.)

### **3. Regional Risk Manager/Safety Director**

The AYSO volunteer position of Regional Risk Manager/Safety Director shall be responsible for the overall aspects of the Region's safety including the safe condition of the Region's equipment, goals and fields and for ensuring that the Region's players, volunteers and parents are aware of AYSO's Soccer Accident Insurance (SAI), and AYSO's Incident Report Procedures. This position, together with the RC, is also responsible for implementing and monitoring AYSO's Severe Weather and Concussion Awareness Policies. (See Bylaws 1.04(e), (f), and (o), as well as NPS 2.10, 2.13, and 2.14.)

### **4. Regional Coach Administrator ("RCA")**

The AYSO volunteer position of RCA is responsible for implementing, monitoring and maintaining the AYSO National Coaching Program at all age levels within the Region, including program delivery, volunteer training and certification (including assisting the CVPA with Safe Haven), as well as staff development, communication and coordination. (See Bylaw 1.04(q) and the Reference Book Chapter 5, AYSO Fundamentals (Programs), and Chapter 10, National Coaching Program.)

### **5. Regional Referee Administrator ("RRA")**

The AYSO volunteer position of RRA is responsible for implementing, monitoring and maintaining the AYSO National Referee Program at all age levels within the Region, including the program delivery, volunteer training and certification (including assisting the CVPA with Safe Haven), as well as staff development, communication and coordination. (See Bylaw 1.04(q) and the Reference Book Chapter 5, AYSO Fundamentals (Programs), and Chapter 11, National Referee Program.)

### **6. Regional Registrar**

The AYSO volunteer position of Regional Registrar is responsible for the planning and implementation of the annual registration of all players. The Regional Registrar shall comply with AYSO's Governing Documents, including but not being limited to: the registration of all players prior to the commencement of the season and, as applicable, throughout the season, in accordance with the registration and application requirements and procedures of the Organization. (See Bylaw 1.04(c).)

### **7. Regional Child & Volunteer Protection Advocate ("CVPA")**

The AYSO volunteer position of Regional CVPA is responsible for overseeing the Safe Haven Program within the Region. This includes working with the RC, RCA and RRA to provide Safe Haven training and certification of all coaches, referees and other volunteers in the Region. The CVPA is also responsible for the screening and registration of all regional volunteers prior to the commencement of the season and, as applicable throughout the season, in accordance with the registration and application requirements and procedures of the Organization. Finally, the CVPA, together with the RC, is also responsible for the implementation and monitoring of AYSO's Code of Conduct Policy against Harassment, Abuse, or Violence. (See Bylaw 1.04(c), NPS 2.12 and 3.7, together with Reference Book, Chapter 9, AYSO Safe Haven.)

### **C. Meetings**

As established within Bylaw 1.04(k), and consistent with the principles of established corporate governance, every Region shall hold an annual and thereafter periodic meetings of the Regional Board, conducting these meetings in an open and transparent fashion, excepting for any necessary executive sessions, and maintaining minutes thereof, which minutes are to be reasonably made available to the Regional Board, the Region's Participating Members, and the National Office.

For a listing of recommended "Best Practices" in the administration of the Region's Board meetings, the limitations of when executive sessions are permissible, the requirements of a quorum and the general responsibilities of Regional Board Members, see the Reference Book, Chapter 8.

### **D. Voting and Veto Powers**

Unless otherwise specifically provided by these P&Ps, decisions of the Regional Board must be made by a majority decision of the voting Regional Board Members deciding on any such matter; provided, however, that the RC may veto any such decision if (a) the effect of such decision would be to violate any of AYSO's Governing Documents or applicable law or (b) in the RC's discretion, as guided by application of his or her fiduciary obligations, would not be in the best interests of the Region or the Organization.

### **E. Regional Commissioner Initial Appointment/Reappointment/Replacement**

1. When a new Pilot Region is formed, the NBOD appoints the initial RC based upon information provided by the applicable Area and Section Directors and the National Office. (See Bylaw 1.05.)
2. Once the Initial RC is appointed, a Regional nominating committee shall be established by (i) the RC, in consultation with the Regional Board, at least three months, and preferably six months, before the expiration of the RC's term or the end of an RC's term due to planned resignation, or (ii) the Regional Board, whenever there is a vacancy in the RC position due to the RC's death, unexpected resignation or removal.
  - a) The nominating committee will be comprised of a reasonable number of both Regional Board Members and Regional Participating Members who are not players or Members of the Regional Board.
  - b) The nominating committee shall submit its list of one or more names of individuals who they have determined to be qualified as candidates for the position of RC to the Regional Board. The voting members of the Regional Board shall, by a majority vote, nominate an RC and forward such nomination to the Area and Section Director, whose territory includes the Region. If both the Area Director and Section Director approve of the nomination of the person as Regional Commissioner, then the nomination will be forwarded to the National Board of Directors for election. ( See Bylaw 7.03)
  - c) In the absence of a nomination by the Regional Board, it is the responsibility and authority of the Region's Area Director to work with the Region to ensure that an RC is nominated.
  - d) The NBOD has full discretion whether or not to appoint a nominee or to appoint a nominee for a term of three years or for a shorter period as it deems appropriate, after taking into account any input provided by the Area Director and/or Section Director.
  - e) In the event of a vacancy in the position of RC, the Region's Area Director or other NBOD designee will step in and become the acting RC and work with the Regional Board to continue the operations of the Region until such time as a nominee for RC has been

appointed by the NBOD. If there is no appointed RC, then the Region will not be represented at any vote for an Area Director or have a vote at an NAGM. (See Executive Member Selection Protocol under Best Practices in the Reference Book.)

#### **F. Regional Board Member Selection and Appointment**

1. At least one month prior to the annual meeting of the Region, or from time to time as may be needed, the RC shall appoint a nominating committee of not less than three individuals, consisting of Regional Board Members, one of whom shall serve as the Chair of the committee, and a reasonable number of Participating Members, who are not Members of the Regional Board.
2. The nominating committee shall publicize to the Participating Members of the Region the Regional Board positions to be voted upon, recruit candidates and accept the names of interested candidates for consideration.
3. Regional Board Members need not be parents of players in the Region.
4. At the annual meeting or from time to time as may be needed, the nominating committee shall present to the outgoing Regional Board a list of qualified candidates. By majority vote of the outgoing Regional Board Members present and voting, the final list of recommended nominees shall be presented to the RC for approval and appointment.
5. The RC may choose not to appoint a nominee to a Regional Board position, even though recommended, if the RC deems there is sufficient reason not to make the appointment. In such case, the RC shall ask the nominating committee to recommend additional candidates for approval and appointment. This inclusive and democratic process should be followed any time there are Regional Board positions to be filled, with the only exception being the appointment of the inaugural Regional Board.
6. An emergency or unplanned vacancy on the Regional Board before the expiration of the term, except that of RC, may be filled by a replacement candidate nominated by a majority vote of the voting Regional Board Members and approved and appointed by the RC. The person filling such vacancy shall serve until the next annual meeting.

#### **G. Voluntary Service and Conflict of Interest**

1. No Regional Board Member shall receive monetary or other compensation for his/her services to the Region related to their volunteer position. Nothing in this paragraph prohibits any Regional Board or staff member, or Regional participant, from being reimbursed for his or her appropriate out-of-pocket expenses incurred on behalf of the Region and in accordance with the expense reimbursement procedures set out within the Reference Book, Regional Operations, Financial Matters and NPS 3.1.
2. Consistent with NPS 5, no Regional Board Member may use his/her position to benefit him/herself directly or indirectly in any way, such as a supplier of equipment, materials or services to the Region except as permitted by NPS 2.5 and Article Four, Paragraph J of these P&Ps (Paying Volunteers) and the procedures established within NPS 5.3 (Conflict of Interest Policy).
3. The Region may not reduce or eliminate a player fee based upon volunteer work done by a participant's parents or guardians. This rule does not impact the Region's ability to set early registration discounts available to all participants, to create volunteer recognition programs, to provide scholarship programs and provide other programs available in the Region's program. No fee distinction shall be made based upon parental or player participation in Regional fundraising activities.

4. The Region may not condition the registration of a player based upon any requirement of volunteer participation by a parent or guardian.

(See NPS 5.)

## **Article Seven: Program Vision and Administration**

---

### **A. Representative Visionary Requirements**

The AYSO Mission of "Developing and delivering quality youth soccer programs which promote a fun, family environment" is best accomplished by assuring quality educational programs, implementing well-structured administrative systems, having an integral volunteer network focusing on AYSO's development; and guaranteeing a strong financial position. The following is a partial listing of acts necessary to best achieve these goals:

1. Regions must implement the Safe Haven, Coaching, Referee, and Management Programs, with a focus on providing volunteer training opportunities throughout the year. (See Bylaws 1.04(h) and (q).)
2. Regions must, at a minimum, implement AYSO's Standard Primary Program on an annual basis and, to the best of their ability, participate year-round in the other various National Programs available and indicate which programs are available within their Policies and Protocols which may include but not limited to: VIP, EXTRA™, Kids Zone™, a (U5), U-16/U-19, Soccerfest, Tournaments, and NAASA - AYSO Adult, together with attending leadership events such as RC Training, Nationally-supported Section events (Section Conferences/Meetings, AYSO EXPOS, etc.) and the National Annual General Meeting (NAGM). (See Bylaw 1.04(q) and (s).)
3. Player and volunteer recruitment, development and retention must be a focus of the Region. (See Bylaw 1.04(h) and (r).)
4. To assure that the Region enjoys a vibrant future, the RC and Regional Board are expected to develop reasonable fundraising and sponsorship opportunities. (See Bylaw 1.04(m).)
5. The creation of both a short-term and long-range Strategic Plan for the future development of the Region is critically necessary and, once created, must be periodically reviewed and updated with the Area Director providing approval. (See Bylaw 1.04(r).)

(See Reference Book, Chapter 5, AYSO Fundamentals, Mission Statement Comments.)

### **B. Operational Expectations**

A number of concrete steps is required to meet the previously stated visionary goals. The following is a partial list of many most often achieved by successful Regions:

1. The Regional Board shall establish and communicate annually the registration fee for each player, as well as have a documented refund policy. (See Bylaw 3.06 and NPS 3.10.)
2. Teams must be formed as established in Articles II and III of the R&Rs, assuring proper balance of teams within each age division within the Region or within a reasonable part thereof. (See Bylaw 1.04(d).)
3. The only team member(s) a head coach may specify to be on his/her team is his/her own child or children. Otherwise, there shall be no automatic retention of players on any specific team or with any specific coach from the previous season. (See R&Rs Article II, Paragraph G and Bylaw 1.04(d).)

4. Every player on every team must play at least one-half of every game; (See R&Rs Article I, Paragraph C.1.)<sup>4</sup>
5. Regions shall provide all necessary equipment (including goals, nets and corner flags) and, for all players, provide matching team uniforms, consisting of jerseys (with approved AYSO Logo), shorts and socks. (See Bylaw 1.04(f) and R&Rs, Article VI, Paragraph A.) Any variances shall be outlined as an addendum to the Region's Standard Policies and Protocols.
6. The highest standards of conduct and good sportsmanship, consistent with the AYSO philosophies, must be maintained at all times by player, volunteers and spectators. (See NPS 2.12 (AYSO's Code of Conduct Policy against Harassment, Abuse, or Violence).)
7. Offensive, insulting or abusive language, the consumption of alcoholic beverages, the use of tobacco products, or smoking or simulating smoking or the use of tobacco products, at Regional-sponsored events whenever children are present, is forbidden. (See, in part, R&Rs Article I, Paragraph E.1 (d) and (e).)

### **C. Best Practices and "How-To's"**

To assist the Region in meeting its responsibilities and in achieving the greatest successes possible, proven "Best Practices" and "How-To's" can be found in the AYSO Reference Book, Chapter 8.

## **Article Eight: Financial Banking and Related Matters**

---

Consistent with the obligations established within Bylaw 1.04(l) and (m), every AYSO RC and Regional Board Member agree as a condition of the assumption of their Regional Board membership to comply with and assure proper oversight of the following financial obligations:

- A. All Regions must use the National Accounting Program (NAP) and NAP Online and must adhere to the financial policies and procedures described in the Treasurer's Manual, unless otherwise authorized by the National Office.
- B. An annual budget must be adopted that provides the basis for setting player registration fees, submitted to the National Office, and made available to the participants of the Region and AD no later than June 1, which is 30 days prior to the end of the Organization's fiscal year; (See Treasurer Manual.)
- C. Annual budgets must be prepared, submitted to the RC, the Regional Board, the Area Director and/or Section Director and the AYSO National Office and made available to the participating members of the Region; (See Bylaw 1.04(l), NPS 3.2 and the Treasurer Manual.)
- D. Ensure the financial integrity of the Organization by complying with the obligations established by Bylaw 1.04(l) and (m), including, the timely payment of all national player registration fees prior to the commencement of the season and, as applicable throughout the season, in accordance with the registration requirements and procedures of the Organization.;
- E. Any suspected financial irregularity/fraud or misuse of funds must be immediately reported to the Area Director, Section Director, and Finance Department of the National Office;
- F. Regional financial records must be maintained for seven (7) years;

---

<sup>4</sup> Through the Addendum process described in Article 10, Regions will have the opportunity to select the so-called "three-quarter rule" for their Regions, whereby no player will play an entire game unless all other players on the team will play at least "three quarters" of the game. This option is frequently used in Regions throughout AYSO.

- G. The use of regional credit cards, ATM/debit cards, deposit-only cards, electronic transfer of funds and online banking are prohibited, with the exception of an AYSO issued restricted use corporate credit card. However, view-only online account management is permitted;
- H. All checking/savings accounts must have a minimum of three (3) signatories (the RC, Treasurer and Area Director, when reasonable), and any other Regional Board Member; and none can be members of the same family or household;
- I. All checks must be signed by two (2) account signatories, one of whom should be the RC or Treasurer. At no time can a signatory sign for or authorize a check made payable to the signatory.
- J. Pre-signed checks and blank checks cannot be used;
- K. Only one (1) checking account and two (2) savings accounts/CDs are permitted, unless previously authorized for Tournaments and/or Cultural Events;
- L. Payments to independent contractors (vendors) must be reported to the National Office for the potential issuance of 1099 forms;
- M. Fundraising in various states may trigger the obligation to pay sales or other various taxes. Whenever fundraising is considered, the National Office must be contacted to determine if a tax applies;
- N. Tournaments must be self-sustaining as Regional funds cannot be used. Similarly, Regional funds cannot be used to subsidize traveling AYSO teams, but can be used to cover many Regional operating expenses for hosting Cultural Exchanges;
- O. Please consult the AYSO Treasurer Manual for a discussion of additional requirements and "Best Practices" for the following: cash handling protocols, submission of monthly financial reports, use of PayPal, coding of income and expenses, audits of Region finances, reconciliation of registered players to player registration fees received, refund policies for ~~dropped players~~, requirements of Regional Auditors, volunteer reimbursement, attendance at Nationally-supported Section events and the NAGM, land ownership and leaseholds, AYSO Supply Center purchases and other similar subjects.

(See Bylaw 1.04(l) and (m), together with the AYSO Treasurer Manual and the Treasurer's Position Description contained in the Reference Book, Chapter 15.)

## **Article Nine: Dispute Resolution and Due Process**

---

The successful resolution of disputes involving the day-to-day activities of our AYSO volunteers is one of the most important goals in achieving a harmonious and healthy Region. As such, guiding principles such as "compromise," "suspension or removal as the last resort," the "recognition of valuable service" and "finding a fair and just resolution" are the cornerstones of AYSO's approach in dealing with such situations.

While the concepts of Dispute Resolution and Due Process apply to both Executive Members (RCs) and Participating Members, there are differences between the procedures and protocols. As a result, the following discussion only applies to the Region's Participating Members. (See Article five of the P&P's for the definitions of Executive and participating Members.)

When a Participating Member's conduct, or that of a parent or guardian, even if not a Participating Member, has risen to the potential need of "limiting, suspending or removing/terminating" that person's participation in AYSO, the Region must follow the Due Process protocols adopted by the AYSO NBOD, as authorized within National Bylaw 3.07(d). While these procedures and protocols are

set out in their entirety in the Reference Book, Chapter 8, Due Process, the following are several of the more significant provisions:

- A. When disciplinary action is found to be necessary, only the minimum action necessary should be taken. In that spirit, when possible, the Member should be allowed to resign and disputes should not be publicized to respect their individual privacy,
- B. Regions must avoid punishing a player for the conduct of the parents, except when there is no other solution,
- C. There are required means by which Notice of the contemplated action must be given,
- D. The RC is ultimately responsible for determining which of several alternative Due Process procedures will be used,
- E. If the gravity of a person's conduct presents an imminent danger to any participant or to the program, the RC may immediately suspend the person(s) involved,
- F. The RC has the ultimate authority to remove a Participating Member, a parent or guardian, as well as those not entitled to Due Process, such as other family members and spectators, from further involvement in the program,
- G. A precise Due Process procedure has been established for holding a "Disciplinary Review Panel",
- H. A onetime Appeal Process has also been established to verify that the original determination was not arbitrary or capricious, that the original procedure was fair, and that the established procedures for Due Process were followed.

If questions arise, please do not hesitate to contact your Area Director, your Section Director and the National Office.

---

## **Article Ten: Regional Amendments to Standard Regional Policies and Protocols**

---

### **A. Adoption of AYSO Standard Regional Policies & Protocols**

These AYSO Standard Policies & Protocols (P&Ps) shall be deemed adopted by the Region, unless and until amended as set forth below. (See NPS, Article Six.)

### **B. Amendment to the AYSO Standard Regional Policies & Procedures**

Should a Region desire to amend these P&Ps, it may only be accomplished with the following steps:

1. A two-thirds (2/3) vote of the Regional Board Members,
2. The recommendation of the RC,
3. Copies of the signed Standard P&Ps Addendum Form, with the recommended change(s), sent by the RC to the Area Director, Section Director and the AYSO National Office,
4. Approval by the NBOD or its delegate.



**C. Publication of P&Ps and Addendums**

The Region must make these P&Ps, along with any Regional addendums, if they exist, available upon request to the members of the Region pursuant to Bylaws 1.04(i) and (l).

**AYSO Standard Regional Policies & Protocols - Attachments**

---

**A. SR P&Ps Addendum Form**

This form, available on the AYSO website, [www.AYSO.org](http://www.AYSO.org) at the following link, SR P&Ps Addendum Form, is intended to capture all appropriate changes to the SR P&Ps that the Region determines is best for its members and community. This could include, for example, “having  $\frac{3}{4}$  play before any player played the full game”.



### AYSO Standard Regional Policies & Protocols – Addendum

(Please check or fill in the appropriate box.)

<u>Article</u>	<u>Paragraph</u>	<u>Change</u>
6	A.3.	List of non-voting Regional Board positions.

6 E. 2.(d) Requested length of term for Regional Commissioner, if not 3 years:  
 2 years     1 year

7 Minimum playing time for each player, if not one-half:  
 No player plays a full game until all players play three-fourths.

#### Additional Addendum Items

<u>Article</u>	<u>Paragraph</u>	<u>Change</u>

<small>S</small>	<small>A</small>	<small>R</small>	<small>Submitted by RC Name</small>	<small>RC Signature</small>

<b>Copy of Form Sent to</b>	<small>Area Director Name</small>	<small>Section Director Name</small>	<small>National Office</small>
	<small>Date Sent to Area Director</small>	<small>Date Sent to Section Director</small>	<small>Date Sent to National Office</small>

<b>For National Office Use Only</b>	<small>Approved by</small>	<small>Title/Team</small>	<small>Approval Date</small>

AYSO SR P&Ps Addendum Form v0.01 13MAR2014

**B. Additional Region Policies and Guidelines**

Regions with additional Region specific policies and guidelines, not covered in the AYSO Standard Policies and Protocols, are required to submit these policies and guidelines for review and approval by the Area Director, Section Director and NBOD or its delegate. The following Addendum B Cover Sheet must be used to itemize each local policy and guideline approved by a two-thirds vote of the Regional Board and be accompanied by a full copy of these Regional policies and guidelines. Examples of Region specific policies and guidelines may include a Registration Fee Refund Policy, Player Sponsorship Guidelines, All-Star Team or Secondary Play Selection Criteria, etc.

The signed and approved SR Addendum and Addendum B including a complete copy of any Regional policies and guidelines, must be forwarded to the National Office upon approval.



**Addendum B – Additional Regional Policies and Guidelines**

#	Policy or Guideline
1.0	Player Registration – Registration Fee Refund Policy

# Addendums for Regional Guidelines

---

## **Article SIX- Management of the Region**

### **C - Meetings:**

The Regional Board shall fix, at its initial meeting each year (“annual meeting”), the time, date and place of each regular meeting of the Regional Board and send notice of such annual meeting to all participants in the program.

(a) All Regional Board meetings shall be open to all participating members unless the Regional Board determines that it is necessary to hold an executive session.

(b) The Regional Commissioner or 1/3 of the board members may call a special meeting of the Regional Board on three days’ prior notice stating the purposes of such meeting, which notice may be given in writing, by telephone or in person.

(c) A majority of the board members shall constitute a quorum for the purpose of holding either a regular or special meeting.

## **Article SEVEN- Program Vision and Administration**

### **A – Representative Visionary Requirements**

1.1. As AYSO is an "all-volunteer" organization, each parent or guardian who has a player in the Region shall be strongly encouraged to volunteer his or her valuable time and services in some way.

1.2. All volunteers are trained and certified for the position they hold based on AYSO National requirements

a. Coaches must be age appropriate certified and all other training must be aligned with the national coaching program.

b. Referees are trained and certified to be aligned with the national referee program. Ongoing mentoring is also provided.

2.1. Fall/Spring Season Playoffs are extra play as a reward for those teams that volunteered 100% within the region.

2.2 To qualify for Fall/Spring Season playoffs, teams must accumulate the minimum amount of referee and volunteer points determined by the Regional Board prior to the beginning of the Fall/Spring Season. Also, 100% player participation in the fund raiser is mandatory for each player on the team to be eligible for playoffs. Coaches and assistant coaches for every team must be age specific certified and have a current volunteer form with Safe Haven and CDC Concussion.

2.3 Fall/Spring Season Playoff rules and guidelines will update annually and will be available at the same time playoffs schedules are published. Once the fall regional season

# Addendums for Regional Guidelines

---

playoff format is presented and approved by regional commissioner, no further changes can be made.

## 2.4. Traveling Team Guidelines

The following Rules and Regulations are those of Fontana AYSO Region 136 and shall be in effect for the Secondary Season. An alternate program **MUST BE OFFERED** to all Fall Registered players prior to the Tournament Season (i.e. SPRING, SPRING SELECT AND ETC.) From here on out Regional Commissioner will be referred to as RC.

### **TEAMS**

1. All teams will be called SELECT TEAMS.
2. Maximum of one (1) Select Team per Division per gender shall be formed.
3. All teams shall be comprised of players that were active/played in 50% of all the Fall AYSO Region 136 Season games. All players **MUST** play in their Fall Division **ONLY**.
4. All teams will participate only in tournament games approved by the RC. No AYSO REGION 136 teams shall be allowed to participate in any games in which entrance fees are charged for spectators except for AYSO INC. sponsored games.
5. Each team in Divisions 16U & 19U may have a maximum of eighteen (18) registered players at any time. Each team in 14U may have a maximum of fifteen (15), Division 12U may have a maximum of 12 players & 10U Division has a maximum of 10 players registered at any time. No players will be added or dropped from a team without the permission of the RC.
6. Players who receive four (4) or more cautions (yellow cards)\* or two more RED cards; or any combination that is the equivalent (i.e. 2 yellow equals to 1 red) during the Fall Season will be ineligible for Select team play and **MUST** petition the RC and Committee. The player maybe on probation for the Secondary Season. If the player on probation receives a red card; the player's status on the team will be reviewed by the RC and Committee.
7. All coaches are required to report all received cards by members of the team including coaches, during the secondary Season. Report all cards of games from a Tournament or Spring Select games immediately.
8. Coaches who receive a SEND-OFF during the Fall Season **MUST** appear before the RC and Committee. Any player/coach who receives a RED CARD for a VIOLENT conduct (ie. STRIKING or FIGHTING) or is ejected out of a Tournament due to unruly/combative **MAY** be suspended for the remainder of the secondary season.

# Addendums for Regional Guidelines

---

9. Teams shall be limited to a maximum of two (2) practices session per calendar week for the duration of the Secondary Season. A practice session shall be a maximum of 90 minutes in duration.

## **REGISTRATION**

1. Registration will be mandatory for all Tournament players and coaches. Forms will be filled out and maintained by the coaches, Regional Commissioner, and the Registrar, for the duration of the season, along with the team's roster.

2. No players will be registered without the following two signatures of consent: Parent/Guardian and Regional Commissioner.

## **DUTIES**

1. It is the duty of each coach to:

a. Be age specific certified. Must have an age specific Certified Assistant Coach, both conducting themselves in a manner becoming a member of AYSO, reflecting the philosophy that the game is primarily for the enjoyment and welfare of the players. Each coach and assistant coach shall set an example of good sportsmanship to the players.

b. All coaches and team members will represent REGION 136 in good faith and sportsmanship. If at any time a coach or team member does not represent Region 136 in good standing they will be asked to resign by the Regional Commissioner.

c. Train and coach their team to the best of their ability.

d. Enforce the Rules and Regulations of AYSO and Region 136.

e. Participate in positive coaching instructs and encourage players during the games. Derogatory comments and complaints about the players and all volunteers by parents or other spectators will not be allowed by the coach.

2. The coach of each team will submit to the RC a complete roster with names of players and coaches for signatures

3. The coach of each team will submit to the RC a list of Tournaments the teams will be attending.

4. A coach may take only one team per tournament season.

5. All referees for ALL Tournament Teams must be signed off by Regional Referee Administrator prior to each tournament.

# Addendums for Regional Guidelines

---

## **TEAM FINANCE PROCEDURES**

1. The coach of each team is responsible for all the tournament costs.
2. The coach of each team will submit a fundraising plan to the RC with team application\*
3. The coach of each team will open an account with the Regional Treasurer for individual team financial records.
4. All funds received by the team, whether from fees, fundraiser or otherwise must be deposited in the team's account. And receipts must be presented to the Treasurer before any checks will be issued. Each team will donate a one time (1) fee of \$10.00 for banking account fees.
5. A \$25.00 charge for any bad checks from any Traveling Team will be taken out of the Team's account
6. Only the Regional Commissioner and Regional Treasurer will be allowed to sign any checks for traveling or Spring Select Teams

\*Players that commit to a tournament team pay their commitment fee, but then drop off the team for personal reasons are not entitled to any money refunded from their account. The money will be used for team activities and/or expenses.

## **COACHES**

1. A coach who wishes to form a Select Team will submit an application form to the Regional Coach Administrator no later than the date submitted by the Regional Commissioner. The Committee will select all coaches for approval by the RC. The Coach Admin will schedule a meeting with all selected coaches, within (2) weeks of approval from the RC and committee.
2. The RC, Coach admin and Committee reserve the right to deny any coaches or teams from Secondary Season participation. The Committee will consist of REGION 136 members in good standing.
3. No coaches, assistant coaches, team parent or family members, will contact any players or parents directly or indirectly until the committee has met and a meeting with the Regional Commissioner has taken place. **ANY COACH KNOWINGLY CONTACTING OR RECRUITING PLAYERS WILL BE DISQUALIFIED FROM COACHING OR OFFICIALLY PARTICIPATING WITH ANY SELECT TEAM.**
4. Once coaches have been notified of their approval as a Select Team Coach by the Coach Administrator, that coach may begin to contact and recruit their players and parents for their team.



# Addendums for Regional Guidelines

---

## **UNIFORMS**

1. It is MANDATORY that all teams use a royal blue/black dominant color scheme.
2. All travel teams MUST choose the same uniform style. This is a mandatory requirement.

-----end tournament guidelines-----

4.1. Every season, every player is required to participate in our fundraisers. Fundraisers are to help keep registration fees down to pay for equipment needed to run the league. Such as uniforms, coach and referee equipment, goals, field paints as well as pay for the Permit Fees for the facility. Players and families will have the option to sell a specified dollar amount or number of items, OR opt out of selling items by doing a buy-out. Amount will be determined before the start of season.

## **B – Operational Expectations**

1.1 Refund Policy: Registration fees are to place your child on a team, if we fail to do so, we will refund your fees (minus the \$17.50 membership fees). However, no refunds are awarded if you or your child decides they no longer want to or cannot play for any instance. This also includes if your child's team does not have a coach, as all coaches are volunteers. The region does not assign coaches to teams. A parent from each team volunteers to coach.

2.1. Every attempt shall be made to balance the skill level of teams within each division.

2.2. Once teams are formed, no transfer of any player from one team to another may be made without the approval of the Regional Commissioner.

2.3. In the case where teams are involved in inter-Regional play, no transfer of any player from one team to another after such teams are formed may be made without the additional approval of the Area Director and, if affecting Section play, the Section Director.

2.4. In the event that no one volunteers to coach a team, the team may be disbanded.

2.5 All boys and girls, between the ages of 4 and 18, based on calendar year in which the membership year begins, shall be eligible to register for the program, subject to field availability, volunteer support, AYSO operating regulations, and such rules as may be issued by the Regional Board. It is the duty of the Region to assure that only eligible players are permitted to register and play

4.1. The length of any playing season during the year shall be of such duration as determined by the Regional Board and as set forth in the Regional calendar.

4.2 Inclement weather or poor field conditions may necessitate from time to time the canceling of games. Any such cancellation will be made at the discretion of the Regional Commissioner and/or Designee as early as practical before game time. Make-up games are not guaranteed and are at the discretion of the Regional Commissioner and/or Regional Board.

# Addendums for Regional Guidelines

---

4.3. Information regarding cancellation of games and make-up of cancelled games will be disseminated from the Regional Coach Administrator to the team coaches; also this information will be posted to our Regional website ([aysol36.org](http://aysol36.org)), our Facebook page (**Fontana AYSO Region 136**) and Twitter account (**@FontanaAYSO**).

5.1. All participants must wear the official region issued uniforms for all games and dress in them in a neat, clean manner. The use of shin guards is required at all practices and games.

6.1. Coaches are expected to be positive role models and set the best possible example for the participants. Excessive coaching from the sidelines shall not be permitted, and the function of the coach is to provide positive instruction and encouragement to the players. The coach may enter the field of play only with the consent of the referee and may coach only within designated coaching area, depending on the field, (in no event in either of the penalty areas or from behind the goals).

6.2. Spectators at games must remain behind the spectator control line (three yards from the sideline) and between the penalty areas and their vocal efforts should be limited to positive compliments to the participants. Spectators are expected at all times to act positively around players and to demonstrate respect for opponents, officials, and all other volunteers. Under no circumstances should they attempt to coach or address remarks derogatory to players, coaches or the referee team.

6.3 A player who is sent off for violation of the Laws of the Game shall be suspended for the duration of that game and shall not participate in the team's next scheduled game. A player who is cautioned or sent off may be subject to additional disciplinary action (e.g., parent conferences, additional game suspensions, expulsion) at the discretion of the Regional Board upon thorough review of the incident following the procedures outlined in Article NINE (Dispute Resolution).

6.4 A coach, assistant coach or spectator who is warned or expelled from the field shall be suspended for the duration of that game and shall not participate in the team's next scheduled game of and additional disciplinary action at the discretion of the Regional Board upon thorough review of the incident following the procedures outlined in Article 9.